

Aug 20-22, 2025

Dartmouth,  
Nova Scotia

# PROGRAM '25

## Atlantic Asset Management Conference

*The Future of Our  
Infrastructure :  
Tough Choices for  
Municipal Services*



### Pre-Conference Workshop

August 20, 2025

For Municipal Staff & Council  
***From Strategy to Reality***

9:00 AM -  
12:00 PM

#### SENIOR LEADERSHIP & COUNCIL: LEADERSHIP LAB

Infrastructure gaps are not just a planning problem. They are a political and generational reckoning. In this leadership lab, senior leaders and elected officials will dig into the roots of the infrastructure funding gap, explore the mismatch between expectations and affordability, and learn how to guide their communities toward necessary service level changes. Participants will explore real-world examples, practice strategic storytelling, and develop comfort with uncertainty. Responsible leadership means understanding what you choose not to do is as much a legacy as what you build.

9:00 AM -  
12:00 PM

#### ENGINEERING, PUBLIC WORKS, OPERATIONS: PRIORITIZING WHAT MATTERS

Too many assets. Not enough people, time, or money. In this hands-on session for technical and operations staff, we dive into the uncomfortable truth: we've likely inherited more infrastructure than we can realistically operate, maintain, or replace. Through real-world examples and discussion, participants will explore how to assess service risk, set priorities, and navigate the gap between expectations and resources. This isn't about doing more with less; it's about doing less with intention and accountability, and communicating those choices with clarity and confidence.

1:00 - 4:00 PM

#### JOINT SESSION: PULLING IN THE SAME DIRECTION

After spending the morning in parallel sessions, leadership and operations will come together to confront the shared reality of service delivery in a resource-constrained world. This collaborative session will bridge the communication gap between policy and operations, using facilitated discussions, case studies, and role-play to unpack assumptions and align expectations. The group will co-create a draft roadmap for what "right-sizing" could look like in their own context, and how to keep the conversation going back home. Because the only thing worse than a hard decision is one made in isolation.

6:00 - 8:00 PM

#### MEET & GREET IN EXHIBITION SPACE

Join your peers at our casual evening social with live entertainment and easygoing games on the side.



## Conference Day 1

August 21, 2025

8:00 - 9:00 AM *Breakfast & Registration*

9:00 - 9:30 AM **WELCOME** Conference Introduction & Housekeeping - *Commodore Room*

9:30 - 10:15 AM **COLLABORATIVE CONVERSATION: STATE OF INFRASTRUCTURE**

Our Executive Director, Matt Delorme will guide an open conversation on the state of infrastructure and greatest needs in Atlantic Canada. Together, we'll explore the tough choices ahead, reflect on what service delivery really means, and set shared intentions for the conference.

10:15 - 10:30 AM *Exhibitors Break*

10:30 - 11:00 AM **KEYNOTE SPEECH** Peter Muttat, Former Mayor of the County of Kings, NS

11:00 - 11:15 AM *Transition*

*Collaboration - Burnside A*

11:15 - 12:15 PM **WORKSHOP**  
Connecting with Community: Practical Approaches to Meaningful Engagement

*Data Management - Burnside B*

11:15 - 11:45 AM *Built to Last: Managing Your Data With Limited Resources*

11:45 - 12:15 PM *The Open Source Advantage: Low Cost Practical Tools for Municipal Operations AIM Network*

12:15 - 1:15 PM *Lunch & Exhibitors*

*Collaboration - Burnside A*

1:15 - 1:45 PM *Bringing Nature into Decision-Making: Lessons from the Nine Mile River Watershed Halifax Regional Municipality and Natural Assets Initiative*

*Back to Basics - Burnside B*

1:15 - 1:45 PM *East Hant's Asset Management Journey: Wins and Lessons Learned in the First Three Years District of East Hants*

1:45 - 2:15 PM *Applying Asset Management to Inflow & Infiltration Challenges in Yarmouth - District of Yarmouth*

2:15 - 2:45 PM *Asset Management in Miramichi: Lessons & Progress City of Miramichi*

1:45 - 2:45 PM **WORKSHOP**  
Fostering a Culture of Collaboration: Leveraging Internal & External Capacity

2:45 - 3:00 PM *Break*

3:00 - 4:15 PM **ROUND TABLES - Commodore Room**

Join your peers for focused, facilitated discussions on real challenges of service delivery and infrastructure management. Share what's working, unpack what's not, and learn from expert facilitators and fellow leaders in local government. No slide decks. Just solutions, stories & strategy.

4:15 - 4:30 PM *Transition*

4:30 - 6:30 PM **TECHNICAL TOUR: NATURAL SHORELINE**

This tour will take participants to three shoreline remediation projects in Dartmouth. Penhorn Lake, a newly established lakeshore naturalization project; Birch Cove, a one-year-old lakeshore naturalization project; and Shore Rd, an in-progress living coastal shoreline project. Topics covered will include the risk of flooding to lake and coastal shorelines; the co-benefits of naturalization including flood mitigation & increased biodiversity; the role of community and community partners in shoreline protection; and the successes and challenges of implementing and maintaining nature-based solutions.

6:30 - 8:00 PM **FAMILY & SOCIAL EVENT** Join us for a group dinner at the Wooden Monkey

## Conference Day 2

August 22, 2025

8:00 - 9:00 AM *Breakfast & Registration*

9:00 - 11:00 AM **NAVIGATING TOUGH CHOICES THROUGH ASSET MANAGEMENT SPECIAL PANEL**

How can communities make informed decisions when the needs outweigh the means? This panel brings together municipal leaders and practitioners to explore how asset management supports tough trade-offs, long-term thinking, and transparent decision making. Panelists will share how they're using asset management to navigate aging infrastructure, rising costs, changing demands, and climate uncertainty, and what they've learned along the way.

**Moncton, Miramichi, Mahone Bay**

11:00 - 11:45 AM **Exhibitor "Rapid Networking"**

11:45 - 12:15 PM **AIM NETWORK IN ACTION: PROJECTS, PROGRESS, AND THE PATH FORWARD**

Join AIM Technical Committee Chair, Ian Tenhaaf, for a look at the latest tools, upcoming resources, and recent projects supported by AIM Network.

12:15 - 1:15 PM *Lunch & Exhibitors*

*Council Perspective and Community Involvement - Burnside A*

1:15 - 1:45 PM *Steering the Ship: Informed Council Leadership with Asset Management*

1:45 - 2:45 PM **WORKSHOP**  
Housing Starts with Infrastructure: Aligning Assets with Growth

*Financial Planning & Financing Projects - Burnside B*

1:15 - 1:45 PM *Funding Navigators: Making Connections NSECC Climate Change Team*

1:45 - 2:15 PM *Optimizing Provincial Infrastructure through a Large-Scale Roofing Asset Management Program GNB Department of Transportation and Infrastructure*

2:15 - 2:45 PM *Using Asset Management with Water Rate Studies Town of Oxford, AIM Network*

2:45 - 3:00 PM *Conference Wrap Up & Door Prizes*

3:00 - 5:00 PM **SHARED PATHWAYS: WALK & PADDLE AT SHUBIE**

Join us for a relaxed afternoon at Shubie Park with access to walking trails and paddling on the historic canals & lakes. Guests and family members are welcome to join.

